

7KH 6RFLHW\ RI \$NURQ
(QJOLVK 6FKRODU
3UHVHQWV WKH 7KLUG \$QQXDO ,QWHU

Culture & Environment

7KXUVGDI \ WDUFK
7KH 8QLYHUVLW\ RI \$NURQ
6WXGHQW 8QLRQ 5RRPV
%DOOURRP %

\$ F N Q R Z O H G J H P H C

7KLV LQWHUGLVFLSOLQDU\ FRQIHUHQF
VXSSRUW DQG FRQWULEXWLRQV IURP W
\$NURQ *UDGXDWH (QJOLVK 6FKRODUV
IXQGUDLVHUV LQYROYHG LQ UXQQ

6SHFLDO UHFRJQLWLRQ WR WKH 6\$*(6 RI
5HEHFFD /LJRQ 9LFH 3UHVLGHQW 0LFH
DQG &RQIH-L&HKQEHL &R%ULWQL :LOOLDPV

\$0 \$0

*HQGHUHG 9RLFH 6RFLDO \$FWLRQ DQG \$
6WXGHQW 8QLRQ

7HVV +HQWKRUQH
8QFRYHULQJ WKH 8QSXEOLVKHG &RQVW
([SORUDWLRQ RI ~~0QDQH~~ ORUQHOO ¶ V

0DU\ 0D[ILHOG
+LVWRU\ 5HWZHHWLQJ ,WVHOI ,PSH
RI ³%ULQJ %DFN 2XU *LUOV'

:LOO 0F6XOH\
7KH 6RFLHWDO (IIHFVW RI *HQGHU /DEHO

/LWHUDU\)RFXV 3RUWUD\HG '\QDPLFV RI
6WXGHQW 8QLRQ

.HYLQ .DQH
(FRFULWLFDO 5HDGLQJ RI ³+RXVH RI \$VV
0D\D &SHVIRUG

\$ 0 30

7 K H³ : K H U H¹ L Q & X O W X U D O \$ Z D U H Q H V V
6 W X G H Q W 8 Q L R Q

& DURO : D U G H O O

³ & D Q Q L E D O L] L Q J & R P P R G L W L H V ' 7 K H Z W H
+ R X V H R H Y K Q * D E O H V

0 L W F K 3 O R V N R Q N D

³ + D L O W R W K H * R R I * R G + L V W R U L F L] L Q
0 F & R Y K H \ 6 K R R W + R U V H V ' R Q ¶ W 7 K H \

30 30

7KH 6RFLDO /DQGVFD SH RI 0DWHULD O 3K
6WXGHQW 8QLRQ

(ULQ 0XOOLJDQ
KRUQH ¶V P*ERQG HUG UQDYCHURQQPLH/QWLDO \$ P PUL FD
5DXVO\QQ %R\G
+RXU (QHUIJ\ DQG WKHQ3LGRHM RQWDE
J ' DQFLKHDQDQH WRQ DZR U\K RUDFH
\$ 0DWWHU RI 0HGLXP &RPSDULQJ :U
-LPLQ &KD
UDHQH LQ 7KH \$UWV 5HYLWDOL]DWLRQ 3ROLF\
DUHQW DUH ³D ORVW JHQHUDWLRQ'
QFH DQG WKH (QYLURQPHQW

6LWXDWLQJ 3ODFH \$PLG &UDIW
6WXGHQW 8QLRQ

6RSKLH +DPDG
LHW\ LQ ¶HKLH /DYLPOUQGRLO
+ROO\ %URZQ
:LQGRZ ³8XPQW\W\H@WSRHQVH WR 6LWXDWLQ
'DQLHO &OHDU\
6ODYLF 9LOODJH \$ 0HGLWDWLRQ
RIWWXUHQ WR WKH :RPE
QH\WR 7KHP
LOGKRRG ¶ DV D 7HPSODWH

. H\Q R W H \$ G G U H V
\$ P R V W Z L F N H G S U R E
\$ F R Q Y H U V D W L R Q
D E R X W F O L P D W H F K
D Q G P R U D O U H V S R Q V

% \ ' D Y L G % H D F K
6 W X G H Q W X Q L R Q % D O O U R
30 30

3 O D Q Q H U V W D O N D E R X W ³ Z L F N H G
V R O X W L R Q V & O L P D W H F K D Q J H P D
O H P I R D O O , W S R V H V D Q H [L \ D W H
W L R Q \ H W S R O L W L F D O F K D Q J H W
H P L V V L R Q V U H P D L Q V G L I I L F X O W W

3 U H V H Q W H U V

0 D U L D \$ O E W U D M Q R 0 \$ F D Q G L G D W H L Q W K H
& O H Y H O D Q G 6 W D W H 8 Q L Y H U V L W \ + H U U
L Q W H U V H F W L R Q V R I F D Q R Q L F L W \ D Q G F X
W U D Q V P H G L D D Q G S R S X O D U F X O W X U H 6 K
F K D S W H U D Q G R Q K H U W K H V L V

\$ P \ % D I L W G D J U D G X D W H V W X G H Q W D W W K H
0 D V W H U V L Q (Q J O L V K & R P S R V L W L R Q Z L W H
L Q W H U H V W V L Q F O X G H (6 /) U H Q F K O L Q J X L

5 D X V O \ Q Q % R \ G

'DQLHO - &\\$VVRFLDWH 3URIHVVRU
3URJUDP 'LUHFWRU DW /RUDLQ &RXQW\\
UHFHLYHG WKH)DFXOWH KIRHQOHDQ P%\$ S
(QJOLVK IURP WKH 8QLYHUVLW\ RI 'D\WRQ
&RPSRVLWLRQ IURP WKH -8QOZB\MDQW\DRQW
([HFXWLYH 'LUHFWRU DQG 3UHVLGHQW R
2XWUHDFK 3URMHFW D QRQSURILW RUJDQ
WR LQPDWHV LQ 2KHLR\W FSKWILMRCQWO\ VHUL
1DWLRQDO &RXQFLO RI 7HDFKHUV RI (QJO
,QWHUQDWLRQDO &RQFHUQV DQG LV WKH
3URJUDP \$GPLQLVWUD\WRDUW & &XBXQV7IZIRYL
PDQXFU13\$W VUIRLW\QJ 3URJUDFDQG P\\$LQH\VMW
IRU WKH & :3\$ FRQMHUQWLQJ V J V KDYH DS
IRUWKFRPLQJ LQ/ YWMQXBLF\ VLQF & RDPS7RKWLWRLB
& RDVW 5IRXUHQD O RI :ULWQ QDQ76WDXFQILQV (Q
WKH- 7ZRU & RQHQHJHDOVR WKH DXWKRU RI
ILFWLRQ WLWOHV DQG RQH QRQILFWLRQ

& KDUORWWHV)**DQKRDQH**U DW WKH 8QLYHU
(QJODQG DV ZHOO DV D JUDGXDWHR RI WK
FXUUHQWO\ D-WWIBQGWLBRQDORQWXGHQW

'HYDQ 0XUSK\

7KH 6RFLHW\
RI \$NURQ *UDGX
(QJOLVK 6FKROD

6\$*(6 LV D VWXGHQW RUJDQL]DWLRQ P
VWXGHQWV RI DOO WUDFNV WKDW IRF
SURIHVVLRQDOO\ GXULQJ WKHLU WLPH
ZRUN WR SURYLGH PHPEHUV ZLWK WRR
DQG SUHSDUH IRU WKH IXWXUH

7KLV RUJDQL]DWLRQ DOVR VWULYHV WF
E\ FUHDWLQJ HYHQWV SURYLGLQJ UH
ZLOO EHQHILW WKH SXUVXLWV RI HDFK
/LWHUDWXUH

'LVFODIZKHU VWXGHQW RUJDQL]DWLRQ LV D UH
7KH 8QLYHUVLW\ RI \$NURQ 5HJLVWUDWLRQ V
HQGRUVHPHQW RU VSRQVRUVKLS E\ 7KH XQI
RUJDQL]DWLRQ\ V SXEOLFDWLRQV DFWLYLWLHV

1 R W H V

1 R W H V