

& XUULFXODU FKDQJHV

\$ 8QLYHUVLW\ ZTGLHU BSSURMHDIQ QOHFRKIDQOJU HFVW UUHLTFXXLOUJHP XQ
ZLGH DSSURYDO

\$ GGLWLRQ RI FRXUVHV

'HOHWLRQ RI FRXUVHV

& KDQJHV LQ EXOOHWLQ GHVFULSWLRQV

\$ GGLWLRQ RI GHQURHUVV WPUDDMFRQG \$ HIRUWLD PFDWHV D

& KDQJHV LQ GHJQURHUVV WUDMRNUV SRHRUWDIRFDWHV DQ

'HOHWLRQV RI GLQURHUVV VWBD PFDQGFSRURWUDP DWHV

3URSRVDOV WR EWDQJHGHDQEXWQLHQXWXP UHTXLUHP

& KDQJHV RGIXFHQWHLURDQO UHHTXLUHPHQWV

% 3URSRVLQJD FXUULFXOXPFKDQJH

(DFK FROOHJH VKDOO KDYH LWV RZQOSWRIFIKQQUHW
FRQVLVWHQW ZLWK WKH UHTXLUHPWKQWV REHWGKHLWFUW
WKH FROOHJH ZHEWLWHLRWLQJ D YGRHDXPEHQQRWWLRPA WKH

& XUULFXOXPFKDQJHSURSRVDODY,W5] À@`0p€•À€p0P

D)RU SXUSRVHVDIRDQWHLPLVFXQQMW RBDQQJDBQVWHSRQJL
LGHQWLW\ WKDW SDUWLFLSDWHVOLXQGHWKHDFRDIGHUPL
GHSDUWPHQWV VFKRRQV WKDW GRWQGRWQKRDWYHKDGY
GHSDUWPHQWV RU VFKRRQV DQGXLUQWHLWVIXD/FHD/GD

PRXSVRWIDQSEUHRKRHWHWLMKISWFBQDQIHHZHG E

I VXEPLWWHGHWRVWKRHIDQDWRBQWAGPRXUULFXOXPUHYL

IWHUDFXUUUD\$%ORPHGKBRQJWKISUDRFSDRGHDPLFKDV EHHQ
RSULDWH FROOHHZHDQGQYDQSURRYIPPIRWJWHHVVKDOO UHYL
URSRVDO 7KH FRWOFQHDWUHMLFHZWLRRPQPLRMWRIH PDIUHTXH

F K D Q J H V W R W K H L S W U R D S S R S V U D R O Y H E H I F R W O G L V D X S & U B R A T X H V W
V X E V H T X H Q W F K D Q J H V V K D O O E H U P H F U R H Y G L H H Q V Q V W K P I
P D M R U L W \ R I W K H P H P E H U V R I W K H H F R X O O G I J M L P H Y I D H F Z
P H P E H U V R I W K H F R D O O G V R J H K R Z O M B U D C P R Q R A L P D H S Q S V R V

, QVWLWXWLRQDFOXQJHPYLPHKDQ\$HFXSWRSHQDODSASKUDRWHGDI@
FROOHJH VVKD@WHEHDXMHORHULVJHGFBVLOVRI@QH@RRUWQKWH
UHYLHZ , QVWLWXWLRQDOUHYLHZISRQISRWDZQWKRDWDRS
LQFOXGH JUDGXDWHHGXFKBWDORQJHDQGHULDQ\$U&I F B Q B L W W
FXUULFXOXP UHYLHZ FRPPLWWHH & Z & W K , RQXWWLDW X W D R
UHFRPPHQGLQJSURSRVDOVIRUDSSHUGRYDQGEPKDWWZLKULFK
PDNH FRPPHQWV L W Q F O K G H D X Q H Y M W W J L W W R Q D D U D Q G H I D Q

, I DQ LQVWLWXW ~~URH~~ QD B@ PULHQGLVH ZF KEDRQGH W W KMR RDU IS JULRQSDRW
WKH SURSRVDO PD\ PDNH VXFK FK DQFH QH PVLF E W FROOHJH LI UHTXLUHG E\ FROOHJHO ~~SU~~ URHF HUGHXURHUG H\$GQ\ DXWRPDWHG FXUULFXOXP UHYLHZ V\VWHP

\$Q\ LQVWLWXWLRQDO UH YLHZ ERG\ PDQGPDMKHFRP
FRPPHQWV VKDOO DFKWURIFRWBGBGFXQWWHPOXP UH YLHZ

, QVWLWXWL RQDO UH YLHZ ER GLHV DLWIKR D DS RUHR YQ AU
GR VR LQ WKH DXWRPDWHG FXUULFXOXP UH YLHZ V\VV

*(\$& VKDOO EH D VXEFRPPLWWHH RI &5& U HDYQLGH ZLKQDJ EXUII LEXOXP EKDQDH HSEFLR S R D P W D ROKRPHATWV

(8QLYHUVLW\ ZLGH UHYLHZ

Z R Z H H N V D I W H U K D Q H F X S W B I S R X V D X O P L Z D W W W U M O X H M L V R H Q G D F R
I W V K D O O F H U H Y I H Z H G F \ & 5 &

& 5 & VKDOO EH WHHVSLHQZV QBJOFIX WRUWFRXSORXPD OFVK DI Q JRHP
FRPSUHKHQVLYH XQLYHUVLW\ ZLGHRQH\ UGSHUF WDLPYRHQ
RWKHU WKLQJV WKH DSSURSULDW HMQKHW VF RRX UW KH VD
SUBJUDP V DQG WKH HIIHFW WKH RWIRISQRWADKH PETRQOKPH

7KH &5& VKDOO FRQVLGHU DQ\ UHFRPPHQW\ VG DWWKLRVQ VP
KDYH FHHQ PDGH E\ LQVWIWXWI RQDO UHYIHZ ERGL

, I WKH UH DUH DQ\ XQUHVRO YHG RU HLQR/ PAPLHQXG\ DLWRLQRDQO
ERGLHV &5& VRDUHO/ RQWWRHPSWW LVVXHV

7KH &5& VKDOO UHFRPPHQG WR W KDS \$DURXYOHWR UV HWQ
 GLVDSSURYH WKH IS UFRKSDRQJHG FDXFUKU LVFXWKRQH FV R P DHOQ E
 UHSRUWHG WR WD KHLMDV XOOHVW VUHQJDW B U PHHWLQJ
))DFXOW\ VH QD WDHF XIOHML WZI Q D KHHU R K B OROU HG MWKDSLS UDRSYS
 FXUULFXOXPFKDQJHSURSRVDO UH \$DRUHWDSGS B R YHKH E&5
 IDFXOW\ VH QD W H G KADRO W KHH RRIULZDILUGV DFDGHPLF DII
* 3URYRVW UHYLHFZH \$KJH WLQHQLQRWVWDYRQG KSHUR YGRHML JRQH HK LV K
 WZR ZHHNV DSSURYH RU GLVDSSURVH RDQZD E XGHGL FAXRO X
 WKH IDFXOW\ VH QDPW\ KDHQ RQWLKDQDWDQDQDQIG WKJH SUDRSKRD
 RI KLV RU KHU QISRVAIDORQV ,GLDV IS SOSWJ RRY HVK HD WHADDMRQPV
 GLVDSSURYDO VKDOO EH LQFOXGHG
+ 'HDGOLQHV 7KH GH D GOLQH SHGJH RFGQOV SGHDFV LWHGD DWE RD
 WKH IDOO RU VSOKQJH RQV WHHWWUHWFH K R Q VGD V D Q G

(I	I	H	F	W	L	Y	H				
&	H	U	W	<u>L</u>	<u>I</u>	<u>L</u>	F	D	W	L	R	
				0	&HOHVWH	&RRN						
				6HFUHWDU\								
				%RDUGRI	7UXVWHHV							

3URPXOJDWHG 8QGHU

6WDWXWRU\ \$XWKRULW\

5XOH \$PSOLILHV

3ULRU (IIHFWLHYH 'DWHV